

Council Agenda

February 20, 2012 6:30 p.m.
Council Chamber

PRAYER AND PLEDGE OF ALLEGIANCE

ROLL CALL

CORRECTION AND APPROVAL OF MINUTES OF PRECEDING SESSIONS: February 6, 2012 regular Council meeting

ANNOUNCEMENTS:

PUBLIC HEARINGS:

1. To establish an Industrial Development District at 1100 and 1200 Leon Scott, Saginaw, Michigan.
2. Proposed Urban Cooperation Agreement between the City of Saginaw and Swan Creek Township to provide inspection, code enforcement and planning and zoning services to Swan Creek Township.
3. Single Lot Special Assessment Tax Roll.

PERSONAL APPEARANCES:

(A list will be provided on Monday after 1:00 p.m.)

REMARKS OF COUNCIL:

PETITIONS:

12-05 from Rick Hayes, Wolverine Fireworks, permit for fireworks display, location is at the East Side Saginaw River between Johnson Street and I-675 on February 24, 2012.

REPORTS FROM BOARDS AND COMMISSIONS AND COMMITTEES AND APPOINTMENT OF BOARD AND COMMISSION MEMBERS:

REPORTS FROM MANAGER:

Management Update:

1. Strategic Planning Vision and Priorities, January 21, 2012
2. Mid-Year Personnel Changes, Beth Church, Assistant Director of Employee Services.

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Recommended Actions:

1. Recommending that the 2011/2012 Approved Budget be amended. This adjustment is required to recognize any changes that have occurred during the 2nd quarter.
2. Recommending that the 2011/2012 CDBG Program and HOME Program budgets be amended to accept carryover funds from prior years that will be spent this fiscal year.
3. Recommending Precinct 1 (St. Joseph Education Center) and Precinct 4A (Central Fire Station) be consolidated into one Precinct to be entitled Precinct 1 and be located at Central Fire Station, 801 Federal. Further recommend that Precinct 4B (Maplewood Manor) be renumbered to Precinct 2, Precinct 18A (Rosien Towers) be renumbered to Precinct 21 and Precinct 18B (Butman-Fish Library be renumbered to Precinct 18.
4. Recommending approval of the Urban Cooperation Agreement with Swan Creek Township, in the amount of \$6,500 for two (2) years beginning January 2012.
5. Recommending approval of the Development Agreement between the City of Saginaw and Bliss Park Limited Dividend Housing Association Limited Partnership for a term of thirty-five years.
6. Recommending approval of the Loan Documents between the City of Saginaw and the Bliss Park Limited Dividend Housing Association Limited Partnership, and that the Director of Development and/or his designee be authorized solely to sign the MSHDA Multifamily Certification Form.
7. Recommending that the United States Marshals Service Regional Fugitive Task Force – Memorandum of Understanding (MOU) be approved and that the Assistant City Manager for Public Safety sign the MOU and any exhibits.
8. Recommending issuance of a purchase order to Saginaw Road Commission in the amount of \$3,250 for the yearly fee of the City's Automated Vehicle Location server software shared with the County.
9. Recommending issuance of a purchase order to DLT Solutions, Inc. in the amount of \$5,961 for the Engineering Divisions AutoCAD software maintenance and support renewal.

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10. Recommending payment to Jack Doheny Supplies, Inc., a sole source provider, in the amount of \$3,372.43 for emergency repairs to the 2002 Sterling Vactor truck used to maintain city sewers and catch basins.
11. Recommending issuance of low bid purchase orders to Karbowski Oil, Eastern Oil Company, and Rowley's Wholesale in the amounts totaling \$32,162.02 for an annual supply of 4,711 gallons of various fluids used for the City's Municipal Motor Pool Operation.
12. Recommending issuance of a purchase order to Pine Environmental Services Inc., the low bidder, in the amount of \$3,266 for a Free Chlorine Process Analyzer for the Water Treatment Plant.
13. Recommending issuance of a purchase order to Hamlett Engineering Sales Co., a sole source provider, in the amount of \$3,881 for the purchase of two portable wastewater samplers.

INTRODUCTION OF ORDINANCES:

CONSIDERATION AND PASSING OF ORDINANCES:

RESOLUTIONS:

1. Resolution establishing Industrial Development District for Bombay Group, LLC, at 1100 and 1200 Leon Scott.
2. Adopting the Saginaw City Council Vision and Priorities.

UNFINISHED BUSINESS:

MOTIONS AND MISCELLANEOUS BUSINESS:

Darnell Earley
City Manager

City of Saginaw

**NOTICE OF
PUBLIC HEARING**

**ESTABLISHING INDUSTRIAL DEVELOPMENT DISTRICT
FOR 1100 AND 1200 LEON SCOTT**

Notice is hereby given that the Saginaw City Council has scheduled a public hearing on the request from Bombay Group LLC for establishment of an Industrial Development District at 1100 and 1200 Leon Scott, Saginaw, Michigan.

The public hearing will be held Monday, February 20, 2012, at 6:30 p.m. in the Council Chamber of the City Hall. The petition and legal description of the property is on file in the Office of the City Clerk.

All interested persons are invited to attend this public hearing.

Diane M. Herman
City Clerk

IF YOU ARE DISABLED AND NEED ACCOMMODATION TO PROVIDE YOU WITH AN OPPORTUNITY TO PARTICIPATE OR OBSERVE IN PROGRAMS, SERVICES, OR ACTIVITIES, PLEASE CALL THE SAGINAW CITY CLERK, 1315 S. WASHINGTON AVE., 759-1480.

**CITY OF SAGINAW
SAGINAW COUNTY, MICHIGAN**

**NOTICE OF
PUBLIC HEARING**

**URBAN COOPERATION AGREEMENT
BETWEEN
CITY OF SAGINAW
AND SWAN CREEK TOWNSHIP**

Notice is hereby given that the Saginaw City Council has scheduled a public hearing on the proposed Urban Cooperation Agreement between the City of Saginaw and Swan Creek Township to provide inspection, code enforcement and planning and zoning services to Swan Creek Township.

The public hearing will be held **Monday, February 20, 2012, at 6:30 p.m.** in the Council Chamber of the City Hall. The proposed agreement is on file in the City Clerk's Office.

All interested persons are invited to attend this public hearing.

Diane M. Herman
City Clerk

IF YOU ARE DISABLED AND NEED ACCOMMODATION TO PROVIDE YOU WITH AN OPPORTUNITY TO PARTICIPATE OR OBSERVE IN PROGRAMS, SERVICES, OR ACTIVITIES, PLEASE CALL THE SAGINAW CITY CLERK, 1315 S. WASHINGTON AVE., (989) 759-1480.

PUBLIC NOTICE

Pursuant to Title III, Administration, Chapter 33, "Taxation and Assessment," Section 33.27, Assessment Roll Hearing and Confirmation, City of Saginaw Code of Ordinances, O-1, notice is hereby given that the Council of the City of Saginaw, Michigan, will meet at **6:30 p.m. Monday, February 20, 2012**, in the Council Chamber of the City Hall and review the following single lot special assessment rolls:

Sewer Connections & Replacements
Nuisances: Trash Removal/Yard Cleanup and Weed/Grass Cutting
False Alarms Fire
False Alarms Police
Environmental Tests/Samples/Inspections/Adm. Fees
Environmental Fines & Surcharges
Environmental Permit Fees

Anyone objecting to such an assessment may appear in person at the hearing to protest or may file an objection in writing with the City Clerk prior to the close of said hearing, which written objection shall specify in what respect the objection is made. Postmark date will not be honored and no phone call objections will be accepted.

An appearance and protest at the hearing in this assessment proceeding is required in order to appeal the amount of the special assessment to the Michigan State Tax Tribunal. Such appeal must be submitted within 30 days of the City Council having approved the single lot special assessment tax roll. The single lot special assessment rolls are on file in the office of the City Clerk and are available for inspection during regular office hours up to the time of the hearing.

Diane M. Herman
City Clerk

IF YOU ARE DISABLED AND NEED ACCOMMODATION TO PROVIDE YOU WITH AN OPPORTUNITY TO PARTICIPATE OR OBSERVE IN PROGRAMS, SERVICES, OR ACTIVITIES, PLEASE CALL THE SAGINAW CITY CLERK, 1315 SOUTH WASHINGTON AVENUE, 759-1480.

From: Darnell Earley, City Manager
Subject: 2011/2012 2nd Quarter Budget Adjustment
Prepared by: Yolanda M. Jones, Assistant to the City Manager/Budget Administrator

Manager's Recommendation:

It is recommended that the 2011/2012 Approved Budget for the following funds should be amended. This adjustment is required to recognize any errors, omissions, or changes that have occurred during the 2nd quarter.

The General Fund (101) should be increased by a net of \$166,765 from \$33,409,047 to \$33,575,806. This adjustment is required to recognize revenues that have been received and were not budgeted. The increase in revenues will be offset by increases to expenditures.

The Economic Development Fund (244) should be increased to \$14,000. Revenues for this fund come from Michigan Strategic Fund and expenditures will be utilized to pay for the work that is completed in accordance with the Façade Grant.

The Thomson LDFA Fund (257) should be increased by \$625 to cover the legal and service fees that have been incurred in the fund. Available fund balance will offset this increase.

In the Community Policing Fund (260) the Community Development Block Grant (CDBG) allocation Account No (260-0000-691.69-06) should be decreased by 12%, or \$25,481 for FY 2012. At the end of the FY 2011, the city realized a CDBG entitlement reduction which resulted in cutbacks to its programs. Due to the decrease in CDBG revenues, the General Fund allocation will be increased by the same amount to offset the shortfall.

Celebration Park Fund (508) should be increased from \$71,127 to \$231,127, which equates to an increase of \$160,000. In July of 2011, the city received \$160,000 from the Saginaw Community Foundation to go towards the payment of Celebration Park. This increase of revenues will be offset by an increase to the expenditures.

Justification:

The 2011/2012 annual budget will be adjusted in accordance with Public Act 2 of 1968 Uniform Budgeting and Accounting Act, the City Charter, and the approved 2012 Budget Resolution, which states that the City Manager must provide quarterly budget adjustments to City Council as a result of budget to actual analysis. As a result of the City Manager's 2nd quarter analysis, the above-mentioned budget adjustments take into

consideration any errors, omissions, or changes in the funding levels and expenditures approved by City Council as prescribed by the City Charter.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager
Subject: Block Grant Program Budget Adjustment
Prepared by: Bill Ernat, Development Department

Manager's Recommendation:

It is recommended that the 2011/2012 CDBG Program budget be amended to accept carryover funds from prior years that will be spent this fiscal year.

The Community Development Block Grant (CDBG) Block Grant Entitlement Account No. (275-0000-513-58-22) should be increased from \$2,412,893 to \$2,545,531, which equates to an increase of \$132,638. To offset this revenue increase CDBG – Economic Development Division's Subgrantees Account No. (275-6512-761-83-10) should be increased by \$32,638, and CDBG – Subgrantees Division's Subgrantees Account No. (275-6574-761-83-10) should be increased by \$100,000.

It is further recommended that the HOME Program Account No. (278-0000-513-58-21) should be increased from \$1,109,972 to \$1,230,966 which equates to a \$121,024 increase. Additionally, to offset the increase in revenues the HOME Program – Subgrantees Account No. (278-6580-761-83-10) should be increased by the same.

Justification:

Carryover funds are not shown as a receivable by the City of Saginaw; therefore budget adjustments are required as these funds are utilized. The Council adopted a budget for this fund on an overall basis, but the revenue and expenditures for the budget only included the federal funding earmarked for the 2011/2012 fiscal year.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager

Subject: Consolidating Precincts 1 & 2, and Renumbering Several Other Precincts

Prepared by: Diane M. Herman, City Clerk

Manager's Recommendation:

I recommend Precinct 1 (St. Joseph Education Center) and Precinct 4A (Central Fire Station) be consolidated into one Precinct to be entitled Precinct 1 and be located at Central Fire Station, 801 Federal. Further recommend that Precinct 4B (Maplewood Manor) be renumbered to Precinct 2, Precinct 18A (Rosien Towers) be renumbered to Precinct 21 and Precinct 18B (Butman-Fish Library) be renumbered to Precinct 18.

Justification:

In May 2010, Council approved recommendations from the City Clerk regarding the City's precincts and polling locations due to changes in the number of registered voters per precinct and changes in the State of Michigan Bureau of Election's voter software. The proposed changes were not effectuated due to the upcoming Census and potential reductions in the number of County Commissioner Districts, that would cause the City to issue new voter registration cards to all voters. With the completion of the Census and the redistricting, the City Clerk revisited the issue of changes to the precincts.

In 2010, the Clerk considered consolidating Precinct 1, (St. Joseph Education Center), and Precinct 2 (Arthur Eddy Academy). Upon further review, she is recommending consolidating Precinct 1, (St. Joseph Education Center with 902 registered voters), and Precinct 4A (Central Fire Station with 1,237 registered voters), because these two precincts are closer in proximity and would be more convenient for voters. Both precincts have a history of low voter turnout. Once consolidated, the precinct would be known as Precinct #1 and be located at Central Fire Station, 801 Federal and have 2,139 registered voters.

In 2010, it was also proposed to split Precinct 16 (Handley School) due to the number of registered voters, however, upon further review it is no longer necessary due to a slight reduction in the number of registered voters at this Precinct and the implementation of the Electronic Poll Book which has expedited the voter process.

In 2008 the City divided Precinct 4 and Precinct 18 and numbered the precincts, 4A, 4B, 18A and 18B. The State's software used for programming ballots no longer allows for the use of letters when numbering precincts. As such, it is necessary for the City to renumber these precincts as follows: Precinct 4A to Precinct 1, Precinct 4B to Precinct 4, Precinct 18A to Precinct 21 and Precinct 18B to Precinct 18.

Overall, the City's precincts would be numbered 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20 and 21, with 10 precincts being located on the City's East side and 11 being on the West side.

On February 13, 2012, the Election Commission (established by City Charter, consisting of the Chief of Police, City Attorney and City Clerk) met and adopted a resolution approving the above changes.

Due to the redistricting, all voters will be receiving new Voter Registration Cards following the February 28, 2012 Presidential Primary, which will reflect all changes as required by law.

Given the foregoing, the following lists the proposed precincts and polling locations:

#	<u>PRECINCT</u>	<u>ADDRESS</u>
1	CENTRAL FIRE STATION	801 Federal
2	ARTHUR EDDY ACADEMY	1000 Cathay
3	HEAVENRICH SCHOOL	2435 Perkins
4	MAPLEWOOD MANOR	535 S. Warren
5	RUBEN DANIELS MIDDLE SCHOOL	1010 Hoyt
6	SAGINAW HIGH SCHOOL A	3100 Webber
7	ST. GEORGE CHURCH	3121 Sheridan
8	SAGINAW HIGH SCHOOL B	3100 Webber
9	YMCA	1915 Fordney
10	NEW MOUNT CALVARY MISSIONARY BAPTIST CHURCH	3610 Russell
11	THOMPSON MIDDLE SCHOOL	3021 Court
12	KEMPTON SCHOOL	3040 Davenport
13	SAGINAW CAREER COMPLEX	2101 Weiss
14	SAGINAW ART MUSEUM	1126 N. Michigan
15	HERIG ELEMENTARY SCHOOL	1905 Houghton
16	HANDLEY SCHOOL	224 N. Elm
17	ST. STEPHEN'S SCHOOL	1300 Malzahn
18	BUTMAN-FISH LIBRARY	1716 Hancock
19	JEROME SCHOOL	1515 Sweet
20	MERRILL PARK SCHOOL	1800 Grout
21	ROSIEN TOWERS	310 S. Harrison

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager
Subject: Swan Creek Township Urban Cooperation Agreement
Prepared by: John Stemple, Licensed Inspector

Manager's Recommendation:

I recommend the approval of the Urban Cooperation Agreement ("Agreement") with Swan Creek Township ("Township"). The total amount of the Agreement is Six Thousand Five Hundred Dollars and 00/100 (\$6,500). The term of the Agreement is for two (2) years, beginning January 2012. The parties can extend the Agreement for individual terms of one year. The City Manager has approved the Agreement as to substance and the City Attorney as to form.

Justification:

In 2010, the City approved an Urban Cooperation Agreement with Swan Creek Township to provide building inspections, code enforcement and planning and zoning services for calendar year 2011, pursuant to the Urban Cooperation Act, MCL 124.501, et. seq. Swan Creek Township desires to renew its agreement with the City to provide the same services and to also include plumbing, mechanical and electrical inspections for an additional \$1,000 over the amount paid last year for a total amount of \$6,500. All terms and conditions of the agreement will remain the same. The City will make the employees available to the Township for inspections (including plumbing, mechanical and electrical) on an as-needed basis and three (3) office hours per week. The City employees will retain their full time positions with the City, including all salary, medical benefits, pension and other fringe benefits. In addition, the parties have agreed to mutually indemnify and hold each other harmless.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager

Subject: Bliss Park Limited Dividend Housing Association Limited Partnership Development Agreement

Prepared By: M. Allen, Department of Development

Manager's Recommendation:

I recommend approval of the Development Agreement ("Agreement") between the City of Saginaw ("City") and the Bliss Park Limited Dividend Housing Association Limited Partnership ("Bliss Park Limited"). The Agreement has been approved by the City Manager as to substance and the City Attorney as to form. The term of the Agreement is for thirty-five (35) years.

Justification:

On September 26, 2011, City Council approved the Commitment Letter and PILOT for the Bliss Park Senior Housing development. The Commitment Letter stated that the City awarded Neighborhood Stabilization Program 2 ("NSP 2") funds in the amount of Three Million Dollars and 00/100 (\$3,000,000.00) to Westbrook Housing Development, LLC ("Westbrook") to construct the development. Subsequently, Wolgast assigned the NSP 2 award, with the City's permission to Bliss Park Limited. Westbrook and Bliss Park Limited are subsidiaries of Wolgast Corporation. Moreover, City Council approved a PILOT for the project. On January 25, 2012, the Michigan State Housing Development Authority ("MSHDA") awarded Bliss Park Limited Low Income Housing Tax Credits in the amount of Two Million Six Hundred Seventy-Nine Thousand Five Hundred Dollars and 00/100 (\$2,679,500.00) for a construction loan for the development.

MSHDA and the City are in the process of preparing for closing. In order for the City to close on February 21, 2012, City Council must approve the Agreement and the Loan Documents. In addition, City Council must approve an Intercreditor Agreement with the Michigan State Housing Development Authority. City Council will approve the Loan Documents and Intercreditor Agreement pursuant to separate Council Communications on tonight's agenda. The Agreement establishes the parties' responsibilities and performance benchmarks related to the construction of the development and the PILOT. In addition, the Agreement sets forth the Income Eligibility Requirements, the Period of Affordability, the federal laws and HUD guidelines that Bliss Park Limited must follow and what actions constitute a default, which would result in the NSP 2 award becoming immediately due and payable.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager

Subject: Bliss Park Limited Dividend Housing Association Limited Partnership
Loan Documents

Prepared by: Michele Allen, Department of Development

Manager's Recommendation:

I recommend approval of the Loan Documents between the City of Saginaw ("City") and the Bliss Park Limited Dividend Housing Association Limited Partnership ("Bliss Park Limited"). I have approved the Loan Documents as to substance and the City Attorney as to form. It is further recommended that the Director of Development and/or his designee be authorized to sign the Loan Documents.

Justification:

The Michigan State Housing Development Authority ("MSHDA") requires all consortium members, which includes the City of Saginaw, to execute certain Loan Documents related to the disbursement of NSP 2 funds for multifamily projects. The Loan Documents consist of the Mortgage, Mortgage Note, Rider and Assignment of Mortgage, NSP 2 Guaranty, MSHDA Multifamily Certification, Intercreditor Agreement, Regulatory Agreement and the Regulatory Agreement NSP 2 Addendum for Rental Property.

Previously, City Council approved the PILOT and Commitment Letter for the Bliss Park Senior Housing development project on September 26, 2011. The Commitment Letter awarded NSP 2 funds in the amount of Three Million Dollars and 00/100 (\$3,00,000.00) for the construction of the development. Afterwards, Westbrook assigned the NSP 2 award, with the City's permission to Bliss Park Limited. Westbrook and Bliss Park Limited are subsidiaries of Wolgast Corporation. Recently, MSHDA awarded Low Income Housing Tax Credits in the amount of Two Million Six Hundred Seventy-Nine Thousand Five Hundred Dollars and 00/100 (\$2,679,500.00) for a construction loan to Bliss Park Limited for the project.

MSHDA and the City are in the process of preparing for closing. The City's closing is scheduled for February 21, 2012. In order for the City to close, City Council must approve the Loan Documents and Development Agreement. The Development Agreement is described in a separate Council Communication on tonight's agenda. The term for all of the Loan Documents is for a period of thirty-five years, except for the Intercreditor Agreement. The term of the Intercreditor Agreement commences with the execution of the document until one of the following events occurs first, the repayment in full of either MSHDA or the City's loan or the transfer of title to the Development pursuant to either a foreclosure of a recorded mortgage or a deed in lieu of foreclosure.

Each document serves a separate purpose. The Mortgage sets forth the lending terms between the City and Bliss Park Limited. The Mortgage Note secures the payment of the Mortgage. The Rider and Assignment of Mortgage assigns the Mortgage to MSHDA. The NSP2 Guaranty establishes the conditions, which would result in Bliss Park Limited repaying the NSP 2 award. The MSHDA Multifamily Certification states that the City acknowledges that it conducted a due diligence review and based upon that review, Bliss Park Limited meets the NSP 2 Rules and Regulations. Moreover, the Regulatory Agreement and the Regulatory Agreement NSP 2 Addendum for Rental Property set forth the covenant running with the land, specifically that the development must remain housing for low income seniors, age 62 and above. The Intercreditor Agreement sets forth the monthly inspection requirement, priority of liens, cure notification process, the procedure to cure defaults and the draw schedule and process

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager

Subject: United States Marshals Service Regional Fugitive Task Force –
Memorandum of Understanding (MOU)

Prepared by: Juanita Isquirdo – Community Public Safety – Police

Manager's Recommendation:

I recommend that the United States Marshals Service Regional Fugitive Task Force - Memorandum of Understanding (MOU) be approved. Further recommend that the Assistant City Manager for Public Safety be authorized to sign the MOU and any exhibits. The MOU has been approved by the City Manager as to substance and the City Attorney as to form.

Justification:

The USMS and City have agreed to enter into this MOU whereby the primary mission of the task force is to investigate and arrest, as part of joint law enforcement operations, persons who have active state and federal warrants for their arrest. The intent of the joint effort is to investigate and apprehend local, state and federal fugitives, thereby improving public safety and reducing violent crime. Under the terms of the MOU, the City is responsible for the officer's salary and if the USMS receives Asset Forfeiture funding for either overtime incurred or travel, training, purchase or lease of police vehicles, fuel, supplies or equipment, the USMS shall, pending availability of funds, reimburse the City for expenses incurred, depending on which category of funding is provided. Furthermore, annual overtime for each state or local law enforcement officer is capped at the equivalent of 25% of a GS-1811-12, Step 1, of the general pay scale for the RUS. The MOU is in effect once signed by a law enforcement participant agency and may be withdrawn after providing a 30 day advanced written notice.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager
Subject: Automated Vehicle Location (AVL) Yearly Software Fee
Prepared by: Jeff Klopchic, Technical Services

Manager's Recommendation:

I recommend that a purchase order be approved and issued to the Saginaw Road Commission in the amount of \$3,250 for Fiscal Year 2012. This fee is for the City's AVL server software.

This vendor meets all requirements of §14.23, "Vendors", of "Purchasing, Contracting, and Selling Procedure," of Chapter 14, "Finance and Purchasing, of "Title 1, "General Provisions" of the Saginaw Code of Ordinances O-1.

Funds for this purchase are budgeted in the Technical Services, GIS Fund, Operating Services Account No. 650-1738-781.80-05.

Justification:

The City of Saginaw entered into a software sharing agreement in June, 2009, with the Saginaw County Road Commission to offset server software costs for its Automated Vehicle Location program. This fee is for the City's yearly sharing of maintenance and support for its software.

The City uses this technology for location tracking of its Public Service vehicles and Police patrol cars. AVL tracking uses GPS technology that helps reduce operational costs, increase productivity and safeguard drivers. AVL also allows staff to track vehicle diagnostics, vehicle reporting, and vehicle sensor services.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager
Subject: Engineering Software and Support Subscription Renewal.
Prepared by: Jeff Klopchic, Technical Services

Manager's Recommendation:

I recommend that a purchase order be approved and issued to DLT Solutions, Inc. in the amount of \$5,961.00 for Fiscal Year 2012. DLT Solutions is the General Services Administrations (GSA) vendor for the Federal Government and the City uses this contract for reduced software pricing. This purchase order is for the Engineering Division's AutoCAD software maintenance and support renewal.

This vendor meets all requirements of §14.23, "Vendors", of "Purchasing, Contracting, and Selling Procedure," of Chapter 14, "Finance and Purchasing, of "Title 1, "General Provisions" of the Saginaw Code of Ordinances O-1.

Funds for this purchase are budgeted in the Technical Services, IS Fund, Supplies/Computer Software Account No. 658-1720-711.73-25.

Justification:

The Engineering Division uses several specialized engineering software applications developed by AutoDesk. This request renews the subscription and maintenance with support for AutoCAD, AutoCAD Light and AutoCAD Civil 3D. Engineering staff utilizes these software applications for all design and build projects for the City of Saginaw

The fiscal year 2011 annual renewal maintenance fee was \$5,139.74, which is an increase of \$821.81. This increase is due to a higher level of support for the AutoCAD suite of software products.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager
Subject: Emergency Purchase – Vacuum Truck Repair
Prepared by: Phillip Karwat, Director of Public Services

Manager's Recommendation:

I recommend that payment be made to Jack Doheny Supplies, Inc., of Northville, Michigan, a sole source provider, in the amount of \$3,372.43.

This vendor meets all requirements of §14.23, "Vendors", of "Purchasing, Contracting, and Selling Procedure," of Chapter 14, "Finance and Purchasing, of "Title 1, "General Provisions" of the Saginaw Code of Ordinances O-1.

Funds for this purchase are budgeted in the Motor Pool Operation Fund, Motor Vehicle Supplies Account No. 661-4480-841.73-12.

Justification:

On January 18, 2012, an emergency purchase order no. 45316 was issued to Jack Doheny Supplies, Inc. in the amount of \$3,372.43 for a replacement valve assembly repair for the 2002 Sterling Vactor truck. The Vactor truck is a frontline piece of equipment that maintains City sewers, catch basins and doubles as a vacuum excavator when that service is required and deemed necessary.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager
Subject: Annual Supply of Motor Vehicle Bulk Fluids
Prepared by: Phillip Karwat, Director of Public Services

Manager's Recommendation:

I recommend that a purchase order be issued to each vendor Karbowski Oil, Eastern Oil Company, and Rowley's Wholesale, the low bidders, in the amounts totaling \$32,162.02, for an annual supply of various fluids for the Municipal Motor Pool Operation Inventory.

These vendors meet all requirements of §14.23, "Vendors", of "Purchasing, Contracting, and Selling Procedure," of Chapter 14, "Finance and Purchasing" of Title 1, "General Provisions" of the Saginaw Code of Ordinances O-1.

Funds for this purchase are budgeted in the Motor Pool Operation Fund, Motor Vehicle Supplies Account No. 661-4480-841.73-12, and will be accounted for in the Motor Pool Operation Inventory Account No. 661-0000-171.11-23.

Justification:

On December 20, 2011, bids were received for an annual supply of 4,711 gallons of various fluids that include anti-freeze, windshield fluid, heat transfer oil, hydraulic fluid, etc.. The City's Municipal Motor Pool Operation requires various lubricants to maintain its fleet. Bids were received from six (6) vendors; however, three (3) vendors; did not meet the requested specifications. It is in the best interest of the City to split the bids among the three (3) remaining bidders with their low respective pricing. The following is a tabulation of the bids received:

Karbowski Oil Bay City, MI (out-city)	\$29,425.00
Eastern Oil Company Pontiac, MI (out-city)	\$ 2,458.42
Rowley's Wholesale Bay City, MI (out-city)	\$ 278.60

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager
Subject: Process Analyzer
Prepared by: Amanda Kiel, Water and Wastewater

Manager's Recommendation:

I recommend that the low bid from Pine Environmental Services, Inc. be accepted and a purchase order be approved and issued to them in the amount of \$3,266 for a process analyzer for the Water Treatment Plant.

This vendor meets all requirements of §14.23, "Vendors", of "Purchasing, Contracting, and Selling Procedure," of Chapter 14, "Finance and Purchasing", of Title 1, "General Provisions" of the Saginaw Code of Ordinances O-1.

Funds for this purchase are available in the Water Operation and Maintenance Fund – Treatment and Pumping Division's Capital Outlay less than \$5,000 Account No. 591-4730-861.97-05.

Justification:

On January 31, 2012, the City received bids for a HACH CL17 Free Chlorine Process Analyzer. This item will be used for continuous monitoring of the Raw Water Chlorine residual. It will replace a unit that is 16 years old and is used to assist the operation of the Water Treatment Chlorine Feed System. The bid price is an increase of 32% over the 1996 price. Following is a tabulation of the bids received and reviewed by the Purchasing Committee:

Pine Environmental Services, Inc. Windsor, NJ	\$3,266.00
HACH Company Loveland, CO	\$3,295.95
VWR International, LLC Suwanee, GA	\$4,948.24

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

From: Darnell Earley, City Manager
Subject: Wastewater Portable Samplers
Prepared by: Brian Baldwin, Water and Wastewater

Manager's Recommendation:

I recommend that the quote from Hamlett Engineering Sales Co. of Howell, MI, a sole source provider, be accepted and a purchase order issued to them in the amount of \$3,881 for the purchase of two portable wastewater samplers.

This vendor meets all requirements of §14.23, "Vendors", of "Purchasing, Contracting, and Selling Procedure," of Chapter 14, "Finance and Purchasing, of "Title 1, "General Provisions" of the Saginaw Code of Ordinances O-1.

Funds for this purchase are budgeted in the Sewer Operations and Maintenance Fund -Treatment and Pumping Division's Laboratory Supplies Account No. 590-4830-861.73-09.

Justification:

On December 20, 2011, we received a quote from Hamlett Engineering Sales Co. in the amount of \$3,881 for the purchase of two portable wastewater samplers. The samplers are used by Environmental Compliance to sample the discharges from our industrial users to ensure permit compliance. Environmental Compliance has seven samplers. The two that are being replaced are in excess of twenty years old. Isco samplers were chosen because they are the brand we have been using and we have many spare parts, auxiliary sampling equipment, and software that can only be used with Isco samplers. Isco samplers are the smallest and lightest of the five brands we researched, which is important because they are lifted in and out of manholes. Hamlett Engineering Sales Co. is the manufacturer's representative and the sole source for Isco samplers.

Council Action:

Council _____ moved that the recommendation of the City Manager be approved, seconded by Council _____.

Manager's Recommendation: Approval of the resolution as follows:

**RESOLUTION ESTABLISHING INDUSTRIAL DEVELOPMENT DISTRICT FOR
BOMBAY GROUP, LLC, 1100 AND 1200 LEON SCOTT**

Council _____ offered and moved adoption of the following resolution:

WHEREAS, pursuant to Act No. 198 of the Public Acts of 1974, as amended, City Council for the City of Saginaw has the authority to establish "Industrial Development Districts" within the City of Saginaw; and

WHEREAS, Bombay Group, LLC did heretofore on December 19 2011, file with the City Clerk a communication/petition (City Clerk's File No. 11-17) requesting City Council establish an Industrial Development District on its property located in the City of Saginaw at 1100 and 1200 Leon Scott; and

WHEREAS, the City Assessor has confirmed that Bombay Group LLC is the owner of 75% or more of the property in the proposed Industrial Development District; and

WHEREAS, construction, acquisitions, alterations, or installation of a proposed facility has not commenced at the time of filing the request to establish this district; and

WHEREAS, written notice by certified mail was given to the owner of the property within the proposed Industrial Development District and to the public by publishing the Notice of Hearing on the establishment of the proposed district once in The Saginaw News, the official newspaper of the City of Saginaw, and by posting the notice in the City Clerk's Office for the City of Saginaw; and

WHEREAS, at the time and place stated in the Notice of Hearing, February 20, 2012, the public hearing was held and the owner of the real property in the proposed district and all residents and taxpayers of the City of Saginaw desiring to be heard on the matter were given the right to appear, and those who did so appear were heard; and

WHEREAS, City Council deems it to be in the public interest of the City of Saginaw to establish the Industrial Development District as proposed, pursuant to the Act 198, P.A. of 1974, as amended.

NOW, THEREFORE, BE IT RESOLVED, that City Council of the City of Saginaw hereby establishes in the City of Saginaw an Industrial Development District pursuant to Act 198, P.A. 1974, as amended, said District to be comprised of that piece or parcel of land in the City of Saginaw, County of Saginaw, State of Michigan, described as follows:

1100 LEON SCOTT
21 1310 00000

LOT 3 EXC N 53 FT, LOT 4, W 1/2 OF LOT 5, BLK 12, FULLERS SUBDIVISION INCLUDING VACATED CLAYTOR CT EXCEPT: BEGINNING AT THE SOUTHWEST CORNER OF SAID LOT 4; THENCE NORTH 00 DEGREES 03 MINUTES 07 SECONDS EAST, 165.50 FEET ALONG THE WEST LINE OF SAID LOT 4; THENCE SOUTH 89 DEGREES 59 MINUTES 09 SECONDS EAST, 346.76 FEET PARALLEL WITH THE SOUTH LINE OF SAID LOTS 4 AND 5; THENCE SOUTH 00 DEGREES 11 MINUTES 51 SECONDS WEST 166.50 FEET ALONG THE WEST RIGHT OF WAY LINE OF VETERANS MEMORIAL PARKWAY; THENCE NORTH 89 DEGREES 59 MINUTES 09 SECONDS WEST, 346.33 FEET ALONG THE SOUTH LINE OF SAID LOTS 4 AND 5 TO THE POINT OF BEGINNING.

1200 LEON SCOTT
21 0875D50200

LOT 502 EDDY URBAN RENEWAL REPLAT NO. 3 INCLUDING S 1/2 OF ADJ VACATED NEEDHAM ST.

Saginaw City Council Retreat Report



Castle Museum
January 21, 2012

A. Tyler St.Clair
205 Madison Street
Lynchburg, Virginia 24504
ats6t@virginia.edu
434-846-2428



Saginaw City Council Retreat Report
Castle Museum
January 21, 2012

VISION BRAINSTORM

Thinking about the City of Saginaw in the year 2021, and keeping an ideal, possibility-oriented perspective . . .

1. What would you want to KEEP?
2. What would you want to CHANGE?

Group 1

Greg Branch, Norman Braddock, Phil Ludos, Debbie Buck, Odail Thorns

Keep:

- Pride and Cultural events activities
- Existing Park structure
- Financial stability
- Neighborhood associations
- Homegrown talent
- Retain jobs
- Sense of place
- Development synergy
- Our diversity
- Economic growth momentum
- Dow Event Center
- Intergovernmental relations
- Saginaw Promise
- Educational opportunities we have
- Relationship with state government (MDOT, MISHDA, EPA, HUD)
- Adequate levels of public safety staffing
- Philanthropic community

Change:

- Increase tax base
- Eliminate tax cap
- Change level of service to match revenue
- Perception of our image
- Aggressive approach to manufacturing job opportunities
- Increase skill levels
- Vocational educational interest
- Entertainment opportunities for youth
- Revisit downtown strategies

- Entrepreneurial spirit
- 10 Year Plan – World class infrastructure
- High quality/well-managed public housing

Group 2

Dennis Browning, Andrew Wendt, Darnell Early, Phil Karwat, Gerald Cliff, Beth Church

Keep:

- Basic/essential services
- Recreation
- Proactive approach to management and organization
- Synergy between Council, management, and the public
- Population, including business
- Focused approach to strategic planning
- Entertainment – i.e. Temple, Friday Night Live
- Build on our successes
- Neighborhood revitalization
- Partnerships with volunteer groups
- Partnerships with other government entities
- Explore innovations and bold steps toward cost containment
- Riverfront revitalization
- Water quality in delivery systems
- Finding grant funding to accomplish goals
- Leadership role in problem-solving and alternatives

Change:

- Negative perceptions of the City and feelings of mistrust
- Attitudes of disinvestment from citizens (voting)
- Employee willingness to do more/involvement
- Conditions of City Hall (physical)
- Delivery of community public safety
- Increase home ownership percentage
- Decrease decay of property
- Downtown/DDA – Increase business and entertainment offerings
- Revenue generation and funding plans (SGTV paid ads?)
- Focus on infrastructure and capital needs
- Increase energy efficiency leading to reduced costs

Group 3

Larry Coulouris, Dan Fitzpatrick, Ric Longoria, Diane Herman, Yolanda Jones, Jeff Klopac

Keep:

- Recreation incorporation with general parks (Celebration Park, Hoyt Park) and neighborhood parks (Otto Roser)
- Riverfront – future development, property stakeholders
- Historical buildings and districts (within means)
- Central services (police, fire)
- Cultural and entertainment attractions – Temple Theater, Dow Event Center
- Relationships with neighborhood associations (keep and expand)
- Community police officers
- Special events (keep and expand)
 - Lawn Chair Film Festival
 - Friday Night Live
- Financial stability
- Intergovernmental/regional collaborations
- Washington Avenue model

Change:

- Image of City and environment
- Increase businesses
- Skilled workforce; improve education
- Downsize/right size – follow Master Plan – green zone
- City infrastructure – water/sewer
- Rental – control the responsibility of landlords and tenants
- Tax cap!!
- Overall appearance of the City – block to block blight
- Expand regional partnerships – governmental, private, non-profits
- Reinvention of downtown
- Future development for Celebration Square
- Allocate resources to retard blight
- Adopt-A-Program – streets, parks, lots
- Citizen Enforcement Program – CPOs, Inspections
-

Group 4

Annie Boensch, Amos O’Neal, Dennis Jordan, Tim Morales, Kim Mason, Ona-Lee Aquilar

Keep:

- Strong public safety
- Active public participation (neighborhood associations/groups)
- Historic district

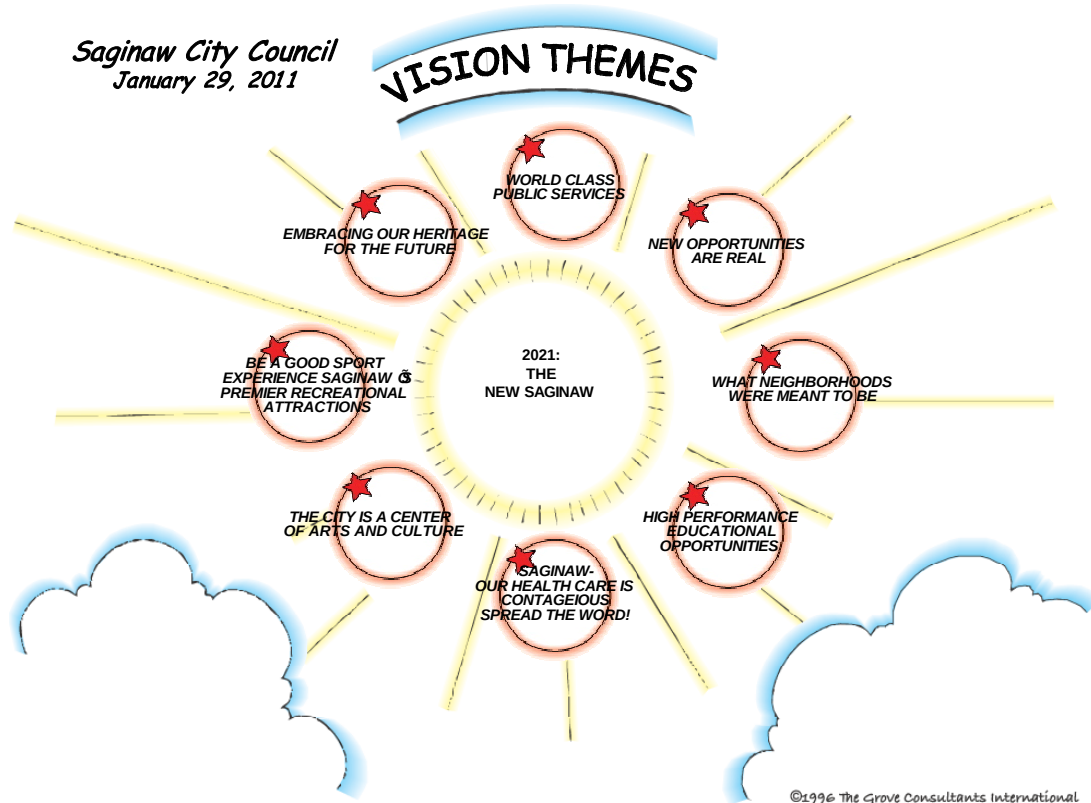
- Recreation opportunities/parks
- Arts and culture
- Water and sewer infrastructure
- Entertainment and sports
- Educational opportunities (SASA); Promise Zone
- Medical/healthcare industry
- Neighborhood Stabilization; strong relationship with HUD, MISHDA, state government
- Business associations (Old Towne +)
- Business/economic development; Saginaw Future
- Delivery of essential services
- Continue focus on technology to maintain and improve efficiency
- City Hall

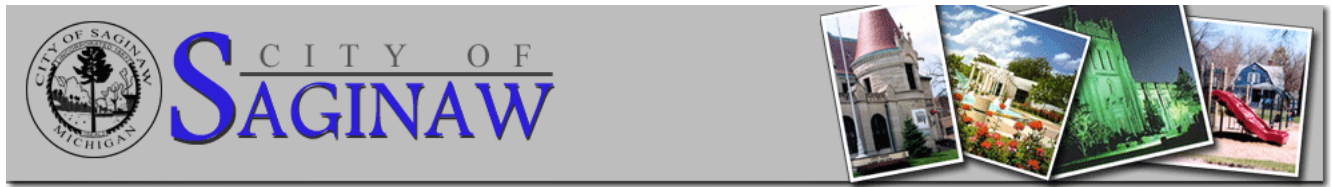
Change:

- Tax cap
- Perception/image
- Communication with citizens/public
- Increase home ownership
- Rental accountability
- Continue reducing crime and blight
- Stabilize population
- Business development/diversification
- Infrastructure
- Quality of life
- Increase collaboration with neighboring regions (Bay, Midland)
- Long term Plan – Operational (How you do business)
- Update City Hall to get enhanced efficiency (i.e. one stop)
- Develop informational committees with Council and staff
- Town Hall meetings (well thought out)

VISION REAFFIRMATION

Council affirmed that the Vision Themes still reflect their hopes for the City of Saginaw.





SAGINAW CITY COUNCIL VISION

January 29, 2011

2021: The New Saginaw

Since it was first settled, Saginaw has been the heart and soul of the Great Lakes Bay Region. It has grown, evolved and re-invented itself: As the hub of Mid-Michigan's native American civilization; as the nation's leading lumber producer; as a driving force in the automobile industry; as the retail, commercial and cultural nexus for a large part of eastern and mid-Michigan; as a regional medical center; as a leader in developing the energy, aerospace, transportation and medical technologies of tomorrow.

Its evolution has brought many of the challenges common to the modern American urban core. From 2006 through 2011, its leadership has met those challenges with dedication, innovation and an intense focus on:

- Crime and Public Safety Issues
- Neighborhood Revitalization and City Beautification
- Recreational Offerings and Youth Activities
- Revenue Enhancement
- Organizational Development

These efforts have laid the foundation for improving, reforming and reinventing the City of Saginaw... a city that, in 2021, has reclaimed its longtime position as the region's most inviting and attractive place to live, work and play through eight major strengths, including:

World Class Public Services

The City of Saginaw is a high performance organization that provides exceptional, customer-friendly services to all our citizens, visitors, and neighboring communities. State-of-the-art, cost-effective, and resource-efficient systems ensure high quality service that is financially sustainable. A combination of technology, training and the highest standards of ethics and professionalism helps us maintain the infrastructure, facilities and equipment necessary to meet the needs of our stakeholders and enhance our region's quality of life.

New Opportunities are Real

Saginaw is a city with an entrepreneurial spirit. Our ethnic, cultural and economic diversity provides opportunities for job and wealth creation. Our focus on unique and sustainable businesses has helped us nurture our home-grown businesses – and become an A-list location for new ventures and expansions. Our educational system produces excellent graduates who contribute to a foundation of skilled workers and professionals to supply our growing enterprises.

What Neighborhoods Were Meant to Be

Saginaw is a large community of many small, safe, stable, individual neighborhoods, each with its own rich history and character, tree-lined streets, well-kept homes and yards, and local amenities. Parks, recreational activities, schools, shopping, health care, churches, and workplaces are nearby and easily accessible by walking, car, bike, or public transportation. They also have easy access to highways and air transportation that brings the region and world closer. Neighbors watch out for one another and work closely with public service providers, businesses and each other to assure a quality life that is second to none.

High Performance Educational Opportunities

The City of Saginaw delivers educational learning opportunities that provide graduates the skills necessary to enter the 21st century job market. Beginning with the Birth through Five Parent Partnership, students are prepared to begin their educational journey with Saginaw schools. Highly qualified educators create an atmosphere of academic excellence through innovative teaching techniques, strong curriculum, and business partnerships. The Saginaw Promise initiative offers every child who goes through the Saginaw Public School District a free post-secondary education. High schools develop graduates with career and college readiness skills to attend one of our many community colleges, training programs, universities, or medical training facilities. The City's aggressive collaboration with educational institutions creates an environment where education is at the heart of the community. Together, these opportunities offer our children an incentive to stay – or return – home, putting their educations to work to build Saginaw's economy and quality of life.

Saginaw – Our Health Care is Contagious – Spread the Word!!

Saginaw is a destination for the most modern, world class, and progressive health care facilities in Michigan. Our modern, world-class hospitals along with the Fields Neurosciences Institute – a nationally recognized neurosciences research facility, make us the premier center for cardio-vascular, cancer, orthopedics, and neurology care. Saginaw's partnership with the Central Michigan University College of Human Medicine assures our place in cutting edge technology and superior medical education. Nursing and allied health programs at Delta College, Saginaw Valley State University and other institutions provides us with the finest support personnel. We care about the health of the citizens of Michigan and we strive to improve and expand our facilities and services to assure quality health care for all.

The City is a Center of Arts and Culture

Saginaw has a rich variety of art, social, and cultural activities for people of all ages. If you want to do it, you'll find it here. A rich assortment of venues offers comedy, music, drama and film, including local poets, musicians and community theater, big-name arena rock acts, touring Broadway productions and a world-class regional symphony orchestra. Several dining and nightlife districts offer everything from classic French formal to kid-friendly fare. Our libraries and museums are among the state's best – and most beautiful. We're a hotbed of festivals and unique activities, many of which take advantage of our spectacular riverfront and distinctive facilities and attractions. They include a world-class skate park, an accredited children's zoo, an authentic Japanese garden and tea house and a park system that is the pride of its citizens and the envy of its visitors.

Be A Good Sport - Experience Saginaw's Premier Recreational Attractions

Saginaw has a long tradition of producing world-class athletes. That's due in part to our park and recreation facilities and excellent athletic programs from childhood through college. Our love of sports – and our facilities – have made us a center for amateur and semi-professional athletic events, tournaments and teams. This helps us build not only civic pride, but a higher quality of life and a stronger economy. Our unique natural resources, including one of Michigan's largest rivers, offer nearly any kind of outdoor activities.

Embracing our Heritage for the Future

Gathering-spot, fur-trading center, lumber capital, distribution and transportation hub, agribusiness focal point, auto industry leader, healthcare destination ... throughout its history, Saginaw has played many roles. Each has been vital to the development of the region, the state and the nation; each has left behind its own mementos. They are as modest as an Ojibwa burial ground and as grand as a French Renaissance Chateau. They include a treasure trove of commercial, residential and institutional gems of Victorian, Edwardian, Art Deco and Modern architecture. They include monuments to events, leaders and patriots. They include natural and man-made features of timeless beauty. And they include a spirit of innovation, achievement and perseverance that is, and always has been, the hallmark of Saginaw and Saginawians.



SAGINAW CITY COUNCIL VISION AND PRIORITIES

January 21, 2012

2021: The New Saginaw

Since it was first settled, Saginaw has been the heart and soul of the Great Lakes Bay Region. It has grown, evolved and re-invented itself: As the hub of Mid-Michigan's native American civilization; as the nation's leading lumber producer; as a driving force in the automobile industry; as the retail, commercial and cultural nexus for a large part of eastern and mid-Michigan; as a regional medical center; as a leader in developing the energy, aerospace, transportation and medical technologies of tomorrow.

Its evolution has brought many of the challenges common to the modern American urban core. From 2006 through 2011, its leadership has met those challenges with dedication, innovation and an intense focus on:

- Crime and Public Safety Issues
- Neighborhood Revitalization and City Beautification
- Recreational Offerings and Youth Activities
- Revenue Enhancement
- Organizational Development

These efforts have laid the foundation for improving, reforming and reinventing the City of Saginaw... a city that, in 2021, has reclaimed its longtime position as the region's most inviting and attractive place to live, work and play through eight major strengths, including:

World Class Public Services

The City of Saginaw is a high performance organization that provides exceptional customer friendly services to all of our citizens, visitors, and neighboring communities. We sustain state of the art, cost effective, and resource efficient delivery systems. Our goal is to utilize technology, training, and professionalism to meet the needs of our stakeholders while enhancing quality of life.

Priorities:

1. Implement innovative community public safety strategy
2. Continue organizational development for reinventing government and containing costs
3. Collaborate with private and public sector partners to review the organization for reorganizing and reinventing
4. Identify and integrate technology to enhance customer service and public safety
5. Continue aggressive revenue enhancement measures
6. Identify funding for implementation of capital improvement plan to address facilities, equipment, and infrastructure needs
7. Implement changes in the tax structure, to include a strategy that educates citizens and increases their willingness to invest in the City (be proactive in our strategy)
8. Continue the process of amending the Charter as per the Charter Review Committee's recommendations
9. Increase the quality and quantity of communication between government and citizens (Develop strategy; have accurate information for consistent message; gain trust; consider attendance at neighborhood association meetings)

New Opportunities are Real

Saginaw is a city with an entrepreneurial spirit. We are a diverse community that provides opportunities in jobs and wealth creation. We continue with new economic development successes largely because of our focus on unique and sustainable businesses. Our educational system produces excellent graduates who contribute to a foundation of skilled workers and professionals to supply our growing enterprises.

Priorities:

1. Enhance the performance of Saginaw Future, Inc. to more aggressively expedite the City's progress in job creation and retention
2. Collaborate with state and federal institutions and the private sector to provide a variety of incentives for business growth
3. Implement the Master Plan and collaborate with the Saginaw County Land Bank and implement an effective land use strategy for economic development
4. Provide City support to the development of entrepreneurs and small business
5. Aggressively pursue industrial expansion opportunities in the City of Saginaw to move the City to the next phase of economic growth
6. Enhance the efforts of the Downtown Development Authority
7. Support the Riverfront Commission as it looks for ways to facilitate development opportunities so as to expedite our progress in this area

What Neighborhoods Were Meant to Be

Saginaw is a large community of many small, safe, stable, individual neighborhoods, each with its own rich history and character, tree-lined streets, well-kept homes and yards, and local amenities. Parks, recreational activities, schools, shopping, health care, churches, and workplaces are nearby and easily accessible by walking, car, bike,

or public transportation. They also have easy access to highways and air transportation that brings the region and world closer. Neighbors watch out for one another and work closely with public service providers, businesses and each other to assure a quality life that is second to none.

Priorities:

1. Work with neighborhood associations and encourage new associations
2. Continue to enhance and support code enforcement, community policing, and community public safety
3. Eliminate the culture of crime in Saginaw and the attendant perception issues that it creates for our City (i.e. information to Council Members, statistical analysis used, benchmarks, publicity, context, rate of progress, ability to make our case on these issues)
4. Continue to capture available revenue streams to eliminate blight and revitalize neighborhoods
5. Refine ordinances and enforce codes that enable us to eliminate issues that affect quality of life in neighborhoods
6. Continue working with preservation organizations and the development community to identify and provide resources to enable families, individuals, and developers to preserve historic assets
7. Implement the City's Master Plan to address land use that encourages neighborhood growth, cohesiveness, and appropriate business development, to include regular 5 year reviews of the City Master Plan

High Performance Educational Opportunities

The City of Saginaw delivers educational learning opportunities that provide graduates the skills necessary to enter the 21st century job market. Beginning with the Birth through Five

Parent Partnership, students are prepared to begin their educational journey with Saginaw schools. Highly qualified educators create an atmosphere of academic excellence through innovative teaching techniques, strong curriculum, and business partnerships. High schools develop graduates with career and college readiness skills to attend one of our many community colleges, training programs, universities, or medical training facilities. The City's aggressive collaboration with educational institutions creates an environment where education is at the heart of the community.

Priorities:

1. Support the City School Liaison Committee in its implementation of the communications plan to insure high performance
2. Express the importance of Saginaw Promise Zone Initiative to the success of the City
3. Pursue collaborative opportunities with higher education institutions

Saginaw – Our Health Care is Contagious – Spread the Word!!

Saginaw is a destination for the most modern, world class, and progressive health care facilities in Michigan. Our three, modern, world-class hospitals along with the Fields Neurosciences Institute – a nationally recognized neurosciences research facility, make us the premier center for cardio-vascular, cancer, orthopedics, and neurology care. Saginaw's partnership with the Central Michigan University College of Human Medicine assures our place in cutting edge technology and superior medical education. The Saginaw Valley State University College of Nursing leads Michigan in producing the very best in nursing care personnel. We care about the health of the citizens of Michigan and we strive to improve and expand our facilities and services to assure quality health care for all.

Priorities:

1. Continue to collaborate with CMU and related parties to implement the development of the medical school
2. Begin to position the City for changes in the delivery of health care in the future
3. Continue to partner with the health care community on effective land use, blight elimination, and neighborhood stabilization

The City is a Center of Arts and Culture

Saginaw has a rich variety of art, social, and cultural activities for citizens of all ages. From the Event Center to the historic Temple Theater to multiple community theaters, the City provides a variety of live entertainment. The Old Towne District draws visitors for evening relaxation with live music and fine to casual dining. The Saginaw Celebration Square areas offers water activities, skateboarding, tennis, bocce ball, volleyball, a children's zoo, and Japanese Cultural Center. Saginaw is the pride of its citizens and the envy of its visitors.

Priorities:

1. Collaborate with private sector and nonprofit partners to help insure sustainability of arts and cultural organizations

Be A Good Sport – Experience Saginaw's Premier Recreational Attractions

Saginaw IS sports and recreation. We provide park and recreation facilities and activities for participants of all ages to include organized football, softball, basketball, and hockey. Our unique natural resources provide world-class walleye fishing, boating, sledding, and the largest outdoor splash park in the area. Our sports venues are home to professional arena football, Old Time baseball and OHL hockey. We are also home to an All-American skateboard park. Whether you watch or play, Saginaw has it all.

Priorities:

1. Continue to enhance partnerships/groups to further recreation opportunities in the City (i.e. Gus Macker)

2. Along with our partners, actively seek grants and private sector funding to continue development and upkeep for park and recreational facilities
3. Develop targeted public safety initiatives in recreational areas
4. Continue to update and revise the Recreation Master Plan
5. Capitalize on opportunities presented by the sports business

Embracing our Heritage for the Future

Gathering-spot, fur-trading center, lumber capital, distribution and transportation hub, agribusiness focal point, auto industry leader, healthcare destination ... throughout its history, Saginaw has played many roles. Each has been vital to the development of the region, the state and the nation; each has left behind its own mementos. They are as modest as an Ojibwa burial ground and as grand as a French Renaissance Chateau. They include a treasure trove of commercial, residential and institutional gems of Victorian, Edwardian, Art Deco and Modern architecture. They include monuments to events, leaders and patriots. They include natural and man-made features of timeless beauty. And they include a spirit of innovation, achievement and perseverance that is, and always has been, the hallmark of Saginaw and Saginawians.

Priorities:

1. Identify and secure resources for preservation and reuse of historic assets
2. Maximize grant funding for abandoned historic structures
3. Continue to work with the Historic District Commission to protect the City's historic resources, identify new districts, and to become a certified local government (including the development of a preservation plan)



NEXT STEPS

Step	When
1. Send the Session Report to the City Manager, who will distribute it to the Council and Management Team	Jan. 22, 2012
2. A subgroup consisting of the Mayor Branch, Beth Church, and Debbie Buck will revise the Vision using the notes in blue (Note: The Priorities do not need to be revised.)	
3. Council will consider the revised Vision and Priorities for adoption	By March 1, 2012
4. Use as a framework for the Council's legislative agenda	Ongoing
5. Staff members will use the Vision and Priorities in the preparation of the Budget for Council's consideration	Ongoing
6. Staff members will use the Vision and Priorities as a strategic plan for the ongoing work of City government	Ongoing
7. Council Members will put their "boots on the ground" and be proactive in helping the community understand where the City is and what will be required to sustain it	
Additional "TO DO" from the discussion: The Police Chief will provide the monthly crime report to Council Members to keep them informed about crime reduction progress in Saginaw and to enable them to provide an accurate perspective to citizens.	

Manager's Recommendation: Approval of the resolution as follows:

**ADOPTING THE SAGINAW CITY COUNCIL
VISION AND PRIORITIES**

Council _____ offered and moved adoption of the following resolution:

WHEREAS, the Saginaw City Council met on January 21, 2012 for a strategic planning session; and

WHEREAS, the purpose of this session was to update the Saginaw City Council Vision and Priorities that will lay the foundation for improving, reforming, and reinventing the City of Saginaw; and

WHEREAS, as a result of this session, a vision statement and priorities was updated and amended;

THEREFORE, BE IT RESOLVED that the City Council adopts the proposed document as the Saginaw City Council Vision and Priorities for the City of Saginaw, dated January 21, 2012.